

CSF DEPARTMENT TARGET OPERATING MODEL – KEY PROJECTS 2016/17

PROJECT TITLE	PROJECT DESCRIPTION	DMT LEAD
School Improvement through Partnership	Ongoing development of the Merton Education Partnership and brokerage of school to school support through Merton Leaders of Education, primary expert teachers and liaison with Teaching Schools. Partnership with schools on redefining LA functions as part of the overall Education TOM.	Jane McSherry
Transforming Early Years	Securing supply of good quality sufficient number of funded education places for 2, 3 and 4 year olds. On-going development of the Locality Model to reorganise Children's Centre provision to maximise outcomes within available funding. Service realignment and standardisation across back office functions. Develop further alternative / shared / mixed use for the centres to include an accommodation review and ICT infrastructure review. To increase income and develop a charging framework across the service, including customer contact and self serve options for fee paying customers.	Jane McSherry
Implementation of requirements of Children & Families Act	Continued implementation of legislative requirements including embedding the EHC assessment and planning framework inc establishment of a secure web portal; further development of the local offer and preparation for adulthood pathways; further rollout of personal budgets for those families that want them. Work also includes addressing new statutory duty for age 19-25.	Jane McSherry
Youth Transformation phases 3 & 4	Further implementation of existing TOM for universal youth services including implementation of new funding models for Phipps Bridge and Pollards Hill Youth Centres.	Jane McSherry
Deliver Transforming Families Year 2 and Year 3 Programme	Continue current TF programme and claiming of performance based grant funding from central government. Development and implementation of an exit strategy for end of TF funding and realigning residual TF capacity into CSF family intervention for the future.	Paul Angeli
Youth Justice	Development of policy and practice response to likely public policy and national funding changes in respect of youth justice services.	Paul Angeli
MOSAIC	Cross-cutting project to provide new client information IT system for both CSF & C&H casework, including financial aspects. Project led overall by Corporate Services. Will encompass capability to deal with new statutory requirements including C&F Act in relation to CYP with SEND. System will provide management information & reporting for internal performance management, external statutory reporting and for inspection purposes. Implementation phase includes extensive work to improve associated business processes. Involves parts of Education Division dealing with casework. System will also be used by R&I & ART within CSP Division.	Paul Angeli
Joint Work with Housing Needs	To develop joint approaches for a range of service users including accommodation for older LAC/care leavers; unaccompanied asylum seekers and families with no recourse to	Paul Angeli

Appendix One

	public funds.	
Commissioning	Further development of joint commissioning with Public Health and Merton CCG. Ensure effective mobilisation of new community health contract from April 2016. Drive implementation of new CAMHs strategy. Progress work with PH and CCG to explore and implement more integrated models for the future commissioning of services for CYP & families.	Paul Ballatt
Children's Home Procurement	Secure mandate from MIB and Procurement Board to tender for provision of a small children's home in Merton to increase placement options for adolescent LAC. Progress procurement during 2016-17.	Paul Ballatt
Implementation of Secondary School and SEN Places Strategy	Continue liaison with Education Funding Agency and Harris Federation to deliver a new secondary (Free) school in the Wimbledon area. Implement expansion of 2/3 secondary schools in east of the borough to achieve overall additional places needed. Also work with Education Division to develop overall strategy for provision of sufficient and suitable SEN places in Merton. Undertake statutory processes and procure/plan/deliver construction contracts.	Paul Ballatt
Release of Assets	Implementation of flexible working for CSF services in the Civic Centre will enable further release of outposted accommodation. Review other asset release possibilities in CSF inc in schools estate.	Paul Ballatt